



**PROPOSED FY2024
OPERATING AND CAPITAL
BUDGETS**
May 16, 2023
Collie Greenwood
GM/CEO

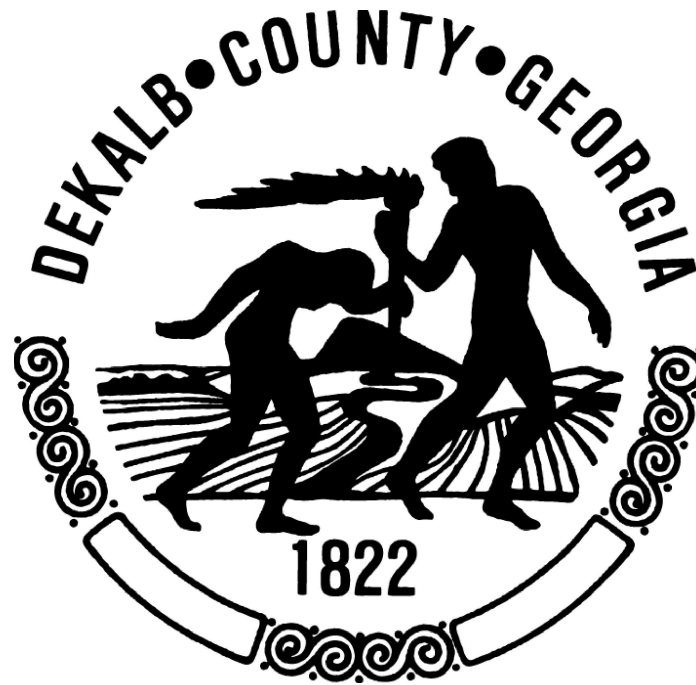
MARTA's Strategic Priorities

Consistently provide excellence in customer service

Deliver the capital program with speed and efficiency

Demonstrate fiscal responsibility

Strengthen the MARTA brand



MARTA FY24 Budget DeKalb County Highlights

DeKalb County FY2024 Key Capital Projects – Policy, Innovation and Administration

	Project Start	FY24 Budget	Total Budget (EAC)
Transit-Oriented Development Master Planning: Kensington Station	FY22	\$0.3M	\$0.3M
Transit-Oriented Development Master Planning: Indian Creek Station	FY23	\$0.6M	\$0.6M
Safe Routes to Transit	FY23	\$2M*	TBD

* Budget is reflective of system-wide funding

Note: (EAC) Estimate at Completion is subject to change and is not reflective of committed project funds

DeKalb County FY2024 Key Capital Projects – State of Good Repair

	Project Start	FY24 Budget	Total Budget (EAC)
Station Rehabilitation: Indian Creek	FY21	\$12M	\$41M
Station Rehabilitation: Brookhaven Pavers	FY22	\$1.5M	\$10M
Smart Restrooms	FY21	\$1.5M	\$35M
Bus Shelters/Amenities*	FY20	\$4M	\$25M

* Budget is reflective of system-wide funding

Note: (EAC) Estimate at Completion is subject to change and is not reflective of committed project funds

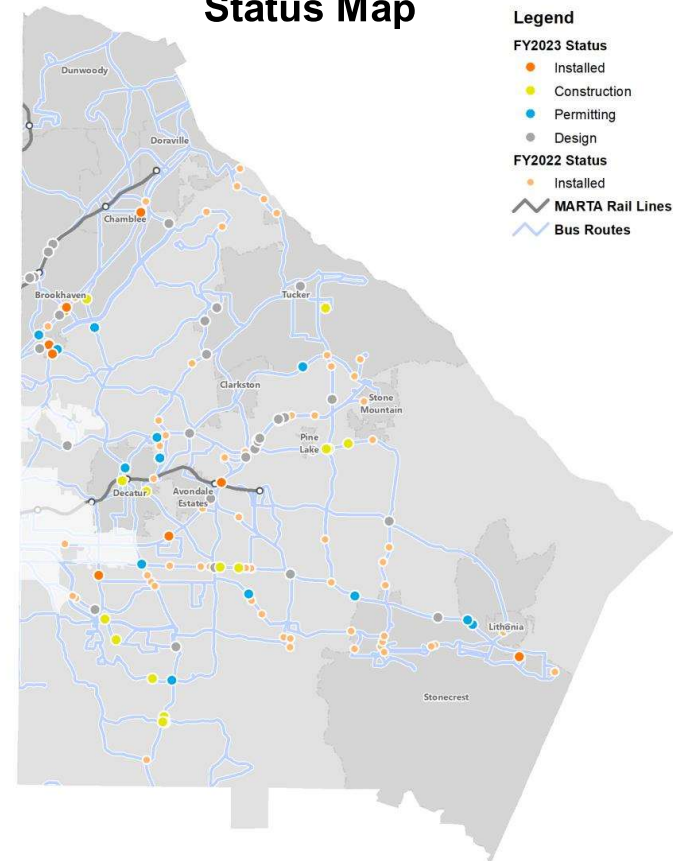
DeKalb County Bus Shelter/ Amenities

- ✓ FY22 Amenities Status
 - ✓ All 70 amenities installed

- ✓ FY23 Amenities Status
 - ✓ 10 amenities installed
 - ✓ 15 under construction
 - ✓ 14 in permitting
 - ✓ 31 in design

- ✓ DeKalb County will receive 70 more amenities in FY24

FY23 Amenities Status Map



DeKalb County Bus Shelter/ Amenities

902267 – Briarcliff Rd & Druid Valley Dr



  **21** Weekday Boardings

Serves:

Navy Federal Credit Union, Lidl Food Market, Ashford Druid Hills Apartments

Routes:

Route 30-LaVista Road

DeKalb County FY2024 Key Capital Projects – Expansion

	Project Start	FY24 Budget	Total Budget (EAC)
Stonecrest Mobility Hub	FY22	\$2M	\$15M
South DeKalb Mobility Hub	FY22	\$2M	\$15M
Buford Highway ART	FY22	\$0.8M	TBD
Candler Road ART	FY22	\$0.8M	TBD
South DeKalb Transit Initiative	FY22	\$2M	TBD
I-285 Top End BRT Study (multijurisdictional*)	FY23	\$3M	\$16M

*Includes funding from the ATL, Cobb County and Gwinnett County.

Note: (EAC) Estimate at Completion is subject to change and is not reflective of committed project funds

South DeKalb and Stonecrest Transit Hubs



South DeKalb Transit Hub Concept

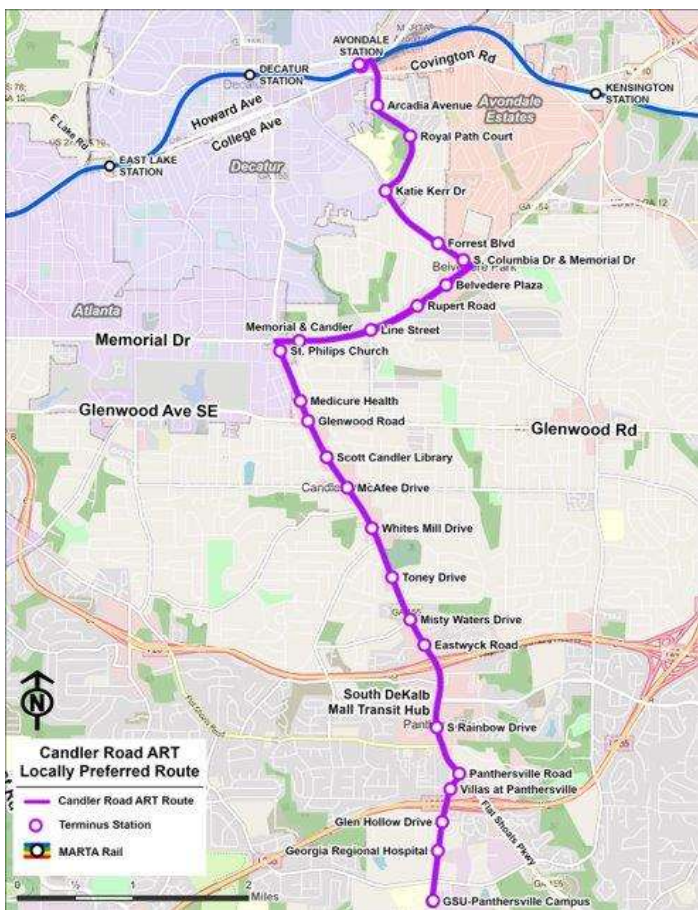


Stonecrest Transit Hub Site Selection

Location boundary

General area of bus hub structure

Candler Rd and Buford Hwy Arterial Rapid Transit



South DeKalb Transit Initiative



Existing Conditions/ Confirm Purpose & Need

- Document changes in demographics, land use, travel trends, and market assessment
- Identify GDOT managed lanes corridor impacts
- Analyze purpose & need to confirm current transportation problem

Winter/Spring 2022



Re-evaluate Previous Locally Preferred Alternative

- Update Heavy Rail/BRT project definition to reflect GDOT managed lanes concepts
- Understand cost, performance, and impacts

Summer 2022



Develop & Evaluate Other Alternatives

- Develop 10 High-Capacity Transit alternatives
- Revise purpose & need statement.
- Compare Heavy Rail/BRT alternative against other alternatives

Fall 2022 – Spring 2023



- Based on evaluation results and community support, identify an updated Locally Preferred Alternative and funding strategy for adoption by the MARTA Board

December 2023



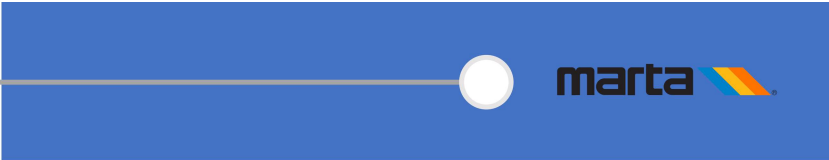
WE ARE HERE

On-going Public & Stakeholder Engagement

South DeKalb Transit Initiative – Initial Public Engagement Findings

- Timeliness and predictability is critical, particularly for work commutes.
- Destinations should center around employment/ education centers.
- Safety and security top concern.
- Customers are willing to pay more for rapid transit through tax dollars, not fares.





PROPOSED FY2024 BUDGET



FY23 MARTA Successes

Stronger Operationally

- Hiring Significantly Up Across the Authority
 - 72% increase overall; Bus Operator hiring up 110%
- Ridership increased by 5.9 million over FY22
- Launched Breeze Mobile 2.0 App

Stronger Financially

- Developed Financial Capacity Model
- Obtained AAA Bond Rating S&P and Kroll
- Saved ~\$15 Million in Debt Service from Innovative Refinancings
- Won \$63 Million in Competitive Federal Funding

FY23 MARTA Successes

Safer & More Secure

- 17% reduction in Part 1 crimes (violent and property crimes)
- 42% reduction in operator assaults
- GDOT 2022 Triennial Safety Audit found strong commitment to safety and no major safety gaps or concerns

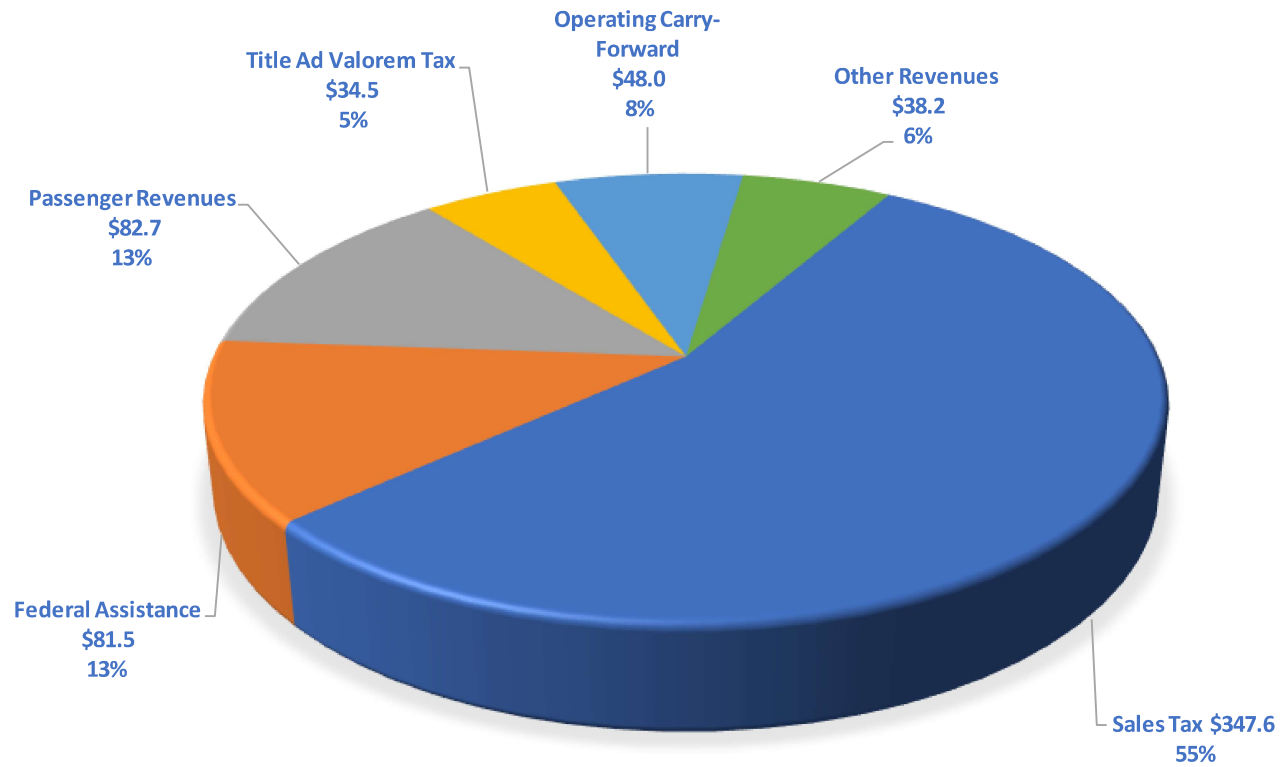
Stronger Connections into Communities

- Opened 2 Station Soccer locations at Lindbergh and Kensington stations
- Expanded MARTA Markets in DeKalb County and helped launch Goodr Mobile Grocery Store to serve customers in Clayton County

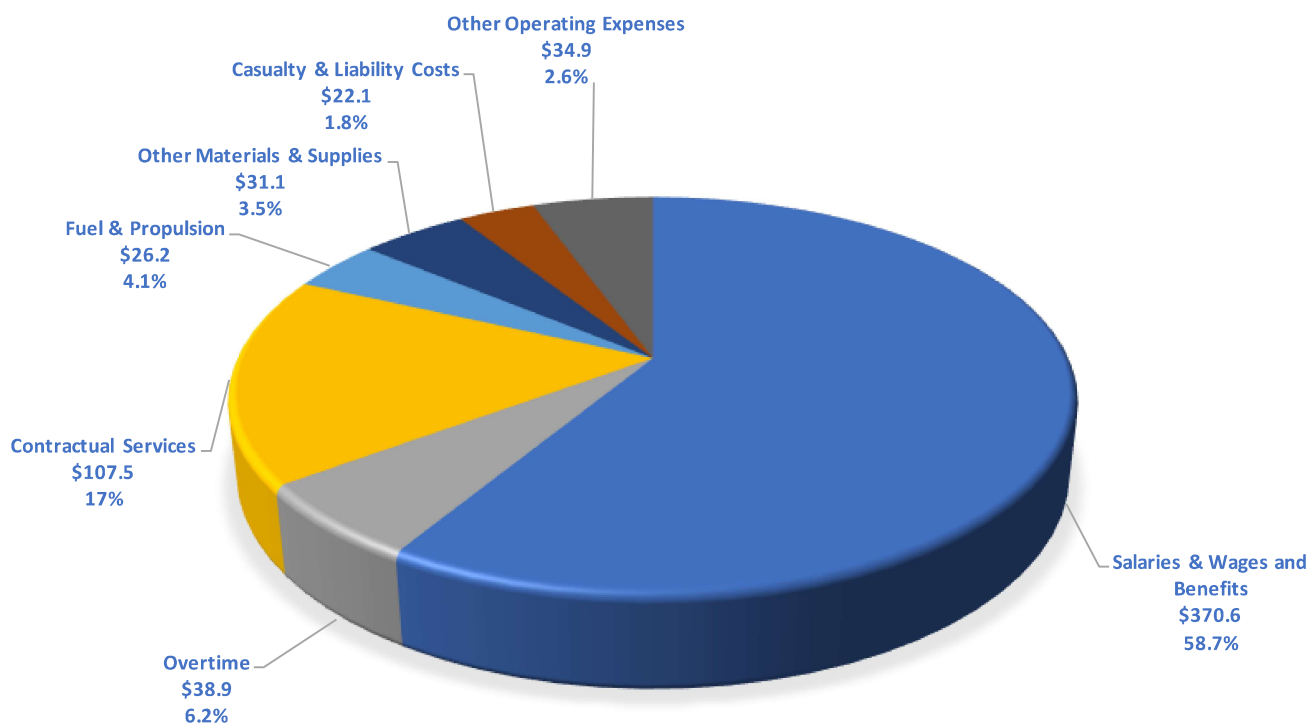
FY24 Planned Service Levels

Revenue Miles	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Forecast	FY2024 Budget
Bus	28,121,795	28,303,085	26,005,027	23,919,054	24,317,907	28,415,873
Rail	22,511,413	20,430,752	17,210,772	17,937,424	18,158,233	22,726,570
Mobility	7,273,741	6,965,088	5,551,221	6,330,998	7,280,026	7,273,741
Streetcar	60,510	56,422	52,664	61,064	54,238	61,064
Revenue Hours	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Actual	FY2023 Forecast	FY2024 Budget
Bus	2,278,566	2,322,662	2,102,476	1,885,800	1,915,631	2,328,779
Rail	845,478	771,146	649,313	674,818	683,584	853,559
Mobility	461,382	480,144	351,973	414,422	511,366	461,382
Streetcar	12,005	11,586	10,201	12,136	10,159	12,136
Total	3,597,431	3,585,538	3,113,963	2,987,176	3,120,740	3,655,856

FY2024 Projected Operating Revenues \$632.4 (M)



FY24 Proposed Operating Expenses \$631.4 (M)



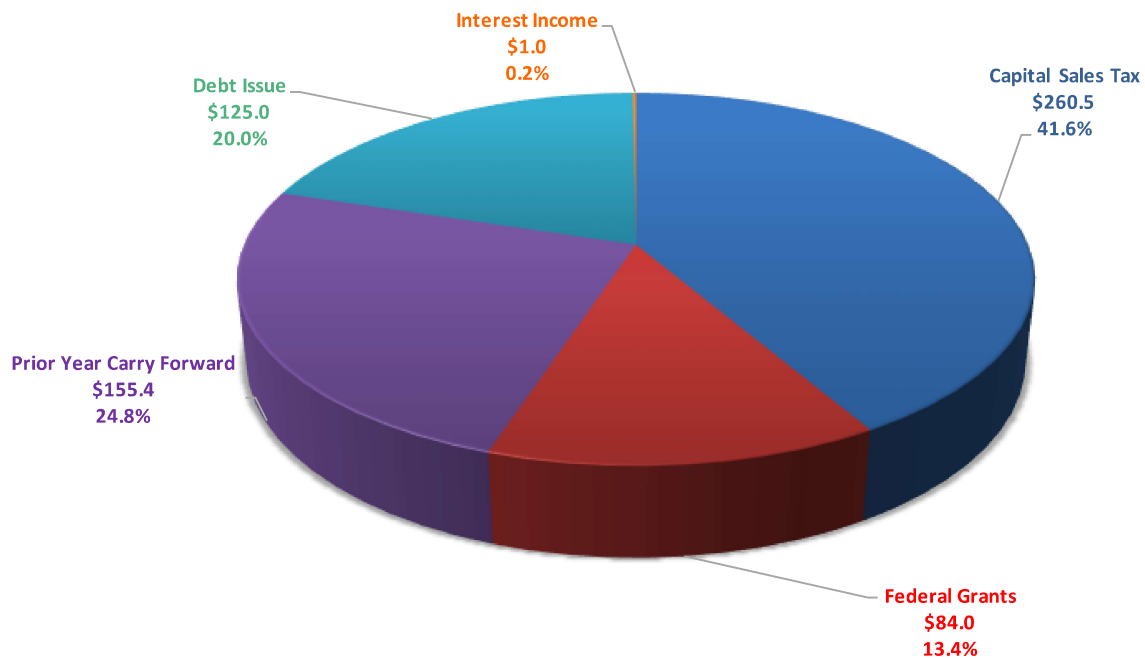
**Salaries & Wages reduced by Capital Cost Allocation of (\$81M).*

FY2024 - Capital Sources & Uses

Comprehensive Capital Improvement Program Breakout (\$M)

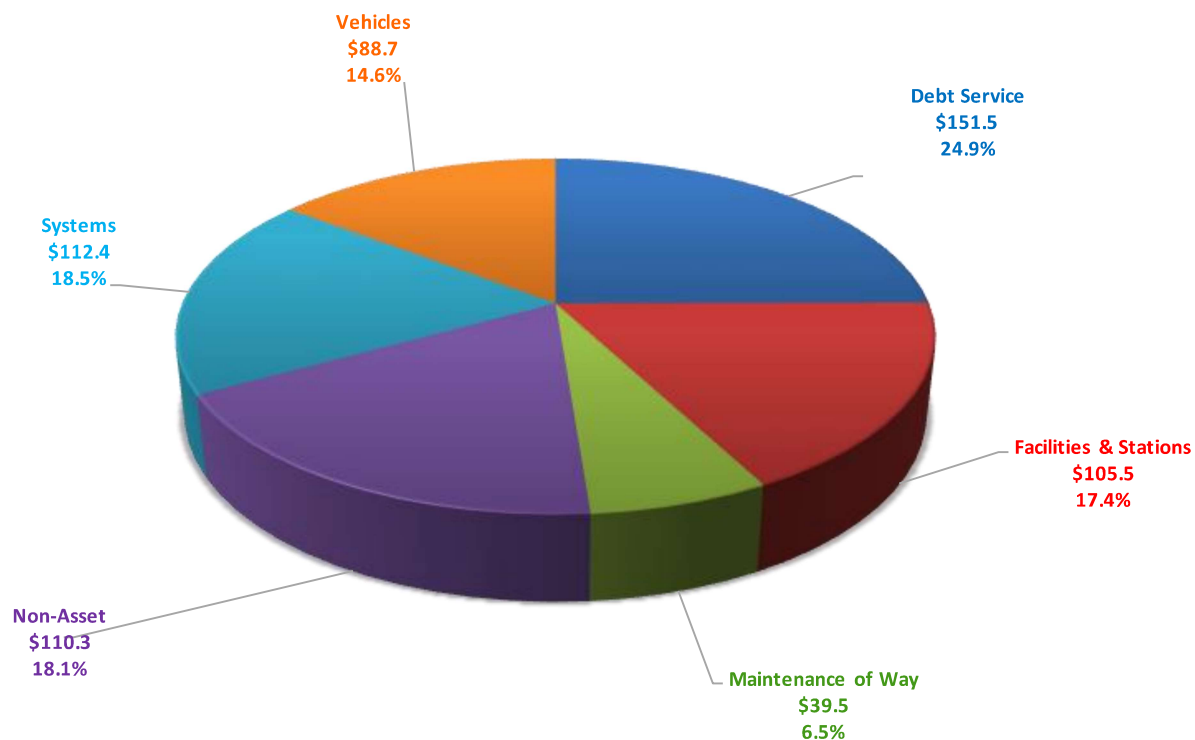
State of Good Repair (SGR)			
Sources		Uses	
Prior Year Carry Forward	155.4	Capital Expenditures	456.3
Capital Sales Tax	260.5	Debt Service	151.5
Federal/State Funds	84.0	Subtotal	607.8
Interest Income	1.0		
Debt Issue	125.0		
Subtotal	625.9		
More MARTA - City of Atlanta			
Sources		Uses	
Prior Year Carry Forward	175.4	Capital Expenditures	218.0
Capital Sales Tax	53.7	Debt Service	0.0
Federal/State Funds	49.5	Subtotal	218.0
Interest Income	3.5		
Debt Issue	0.0		
Subtotal	282.2		
More MARTA - Clayton County			
Sources		Uses	
Prior Year Carry Forward	210.0	Capital Expenditures	28.7
Capital Sales Tax	33.4	Debt Service	0.0
Federal/State Funds	2.1	Subtotal	28.7
Interest Income	4.7		
Debt Issue	0.0		
Subtotal	250.2		
Total Sources	1,158.3	Total Uses	854.5

FY2024 - Sources by Category - \$625.9M State of Good Repair* (\$M)



*Does not include More MARTA City of Atlanta or Clayton County funding

FY2024 - Uses by Category - \$607.8M State of Good Repair* (\$M)



*Does not include More MARTA City of Atlanta or Clayton County funding

**Top Projects
by FY24 Budget**
 -
**State of Good
Repair
(\$M)**

Rank	Project Description	FY24 Budget	Percent Program
1	New CQ 400 Railcars	60.0	13.1%
2	Rail Station Rehabilitation	50.0	11.0%
3	Track Renovation Phase IV	29.0	6.3%
4	CPMO (SGR)	24.0	5.3%
5	Escalators Rehabilitation	14.4	3.1%
6	Five Points Transformation-Local Contribution	10.0	2.2%
7	Comprehensive Fare Collection	10.1	2.2%
8	Environmental, Safety & Health	10.0	2.2%
9	Radio System Upgrade Program	10.0	2.2%
10	Clayton Bus Maintenance Facility	8.5	1.9%
Subtotal - Top 10		225.9	49.5%
Subtotal - All Other		230.4	50.5%
Total		456.3	100.0%

Systemwide FY2023 Key Capital Projects and 10 Year

Policy, Innovation and Administration	State of Good Repair	Expansion
<ul style="list-style-type: none"> ○ Long Range Transit Planning ○ Platform Screen Doors ○ Communications Based Train Control (CBTC) ○ Capital Programs Management Office ○ Communications and Reporting 	<ul style="list-style-type: none"> ○ Track Renovation Phase IV ○ Traction Power Substation Replacement ○ Auxiliary Power Replacement ○ Comprehensive Fare Collection (AFC 2.0) ○ Various Technology Upgrades ○ Rail Vehicles Replacement ○ Roof, Pavement and Power Rehabilitation ○ Radio System Upgrade Program ○ Track & Structures (Aerial Steel Structures) 	<ul style="list-style-type: none"> ○ Transit Signal Priority ○ Safe Routes to Transit ○ Bus Stop Shelters ○ Bus Signage Modernization and Replacement ○ Subject Matter Experts and Advisory Services

MARTA FY24 Budget Timeline

- Board briefing and feedback (May 9th)
- Public hearings (May 16th and May 18th)
 - May 16th @ Decatur Library, 215 Sycamore Street
 - 6pm Community Conversation, 7pm Public Hearing
- Proposed budgets provided to each jurisdiction
- Board committee presentation (May 25th)
- Board vote to adopt (June 8th)



Thank You

